THIRTY-NINTH

ANNUAL REPORT OF THE BOARD OF DIRECTORS

OF THE

LAKE SHORE AND MICHIGAN SOUTHERN RAILWAY COMPANY

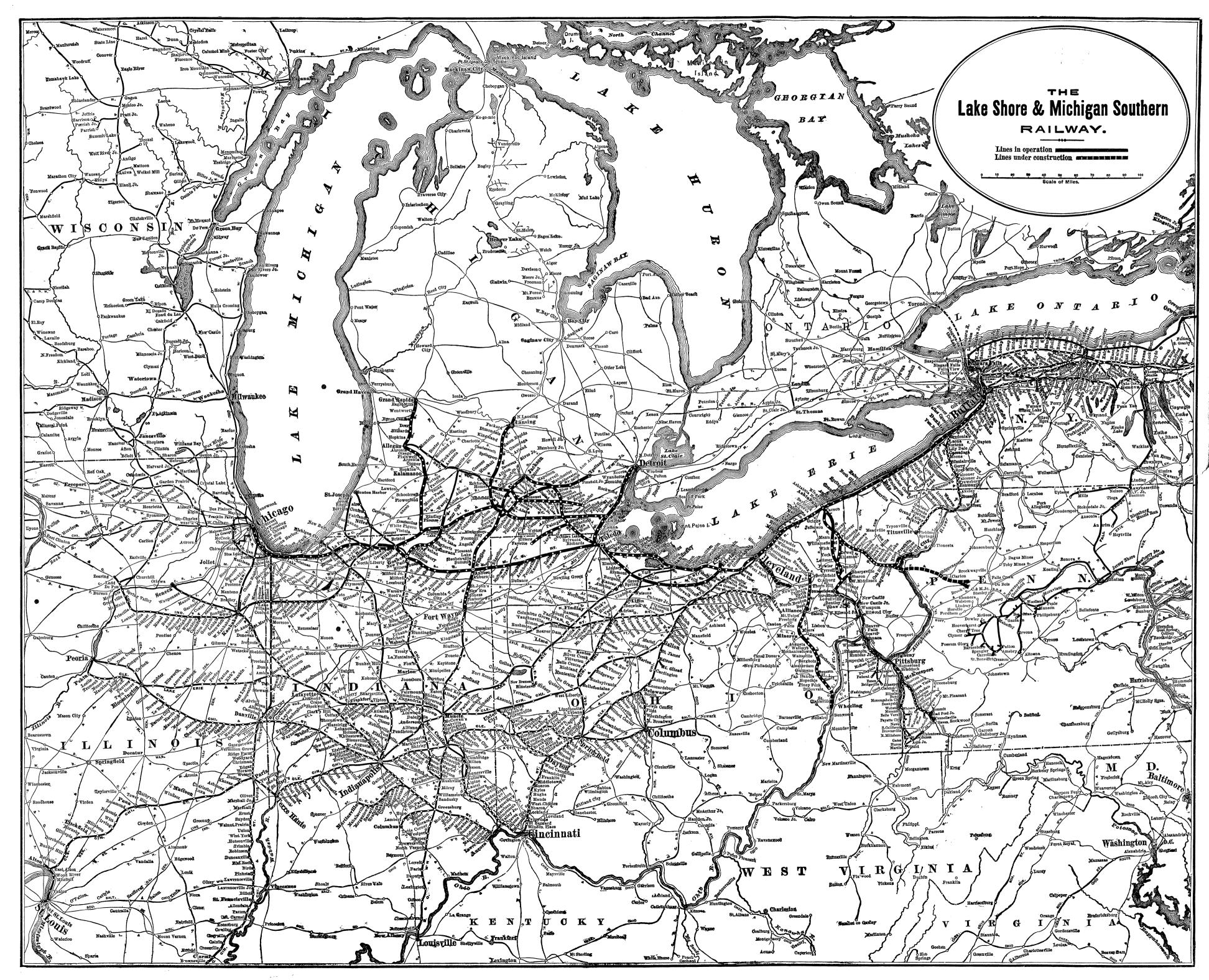
TO THE STOCKHOLDERS

FOR THE YEAR ENDED

DECEMBER 31 1908



CLEVELAND OHIO



THIRTY-NINTH

ANNUAL REPORT OF THE BOARD OF DIRECTORS

OF THE

LAKE SHORE AND MICHIGAN SOUTHERN RAILWAY COMPANY

TO THE STOCKHOLDERS

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DECEMBER 31 1908

25

CLEVELAND OHIO

ORGANIZATION OF THE

LAKE SHORE AND MICHIGAN SOUTHERN RAILWAY COMPANY

DECEMBER 31 1908

DIRECTORS

WILLIAM K. VANDERBILT HAMILTON McK. TWOMBLY SAMUEL F. BARGER WILLIAM ROCKEFELLER

Terms Expire May 1909 FREDERICK W. VANDERBILT WILLIAM K. VANDERBILT, JR. CHAUNCEY M. DEPEW WILLIAM H. NEWMAN WILLIAM C. BROWN

Terms Expire May 1910

J. PIERPONT MORGAN DARIUS O. MILLS GEORGE F. BAKER W. SEWARD WEBB

Terms Expire May 1911

EXECUTIVE COMMITTEE

Chauncey M. Depew, Chairman of the Board of Directors* William H. Newman, President*

WILLIAM K. VANDERBILT FREDERICK W. VANDERBILT WILLIAM ROCKEFELLER Hamilton McK. Twombly Samuel F, Barger J. Pierpont Morgan

WILLIAM C. BROWN *Members ex-officio

OFFICERS

President	WILLIAM H. NEWMAN	New York
Senior Vice President	WILLIAM C. BROWN	New York
Vice President	EDWARD V. W. ROSSITER	New York
Vice President	John Carstensen	New York
Vice President	CHARLES E. SCHAFF	Chicago
Vice President	Albert H. Harris	New York
Vice President	CHARLES F. DALY	New York
Secretary	DWIGHT W. PARDEE	New York
Treasurer	CHARLES F. Cox	New York
General Manager	DEWITT C. Moon	Cleveland
General Counsel	GEORGE C. GREENE	Cleveland
General Attorney	Frank J. Jerome	Cleveland
Auditor	RICHARD M. HUDDLESTON	Cleveland
Local Treas. and Assistant Secretary	RUDOLPH P. AHRENS	Cleveland
General Superintendent	John J. Bernet	Cleveland
General Freight Traffic Manager	BARRETT B. MITCHELL	Chicago
Freight Traffic Manager	GEORGE H. INGALLS	Chicago
Passenger Traffic Manager	WARREN J. LYNCH	Chicago
General Passenger Agent	JOHN W. DALY	Cleveland
Chief Engineer	SAMUEL ROCKWELL	Cleveland
General Superintendent Motive Power, Rolling Stock & Machinery	JOHN F. DEEMS	New York
Superintendent Motive Power	LEGRAND PARISH	Cleveland
General Purchasing Agent	FRANCIS H. GREENE	New York
Purchasing Agent	GEORGE R. INGERSOLL	Cleveland

The annual meeting of stockholders for the election of directors is held in the city of Cleveland, Ohio, on the first Wednesday in May.

REPORT

To the Stockholders of

THE LAKE SHORE & MICHIGAN SOUTHERN RAILWAY COMPANY:

The Board of Directors herewith submits its report for the year ended December 31st, 1908, with statements showing the results for the year and the financial condition of the company.

The mileage embraced in the operation of the road is as follows:

			Miles
Main line			870.89
Proprietary lines			220.84
Leased lines			416.04
Trackage rights		,	3.33
	Total		1,511.10

There is a decrease of 9.25 miles in the mileage of road operated during the year, due to changes in location of various terminals and elimination of curves.

A statement showing in detail the miles of road and track operated will be found upon another page.

There was no change in capital stock during the year, the amount authorized and outstanding December 31st, 1908, being

\$ 50,000,000.00

There has been no change in the funded debt of the company, the amount outstanding December 31st, 1908, being

\$135,400,000.00

There were sold during the year 114,000 shares of stock of the Lehigh Valley Railroad Company, and \$7,000,000.00 of bonds of the Chicago, Indiana & Southern Railroad Company.

There were purchased during the year 4,800 shares of stock of the Toledo Terminal Railroad Company, and one share of stock of the Mahoning State Line Railroad Company.

Full particulars regarding the equipment acquired and rental paid under the terms of the "New York Central Lines Equipment Trust Agreement and Lease of 1907" will be found on another page.

SUMMARY OF FINANCIAL OPERATIONS AFFECTING INCOME

Earnings from Operation From freight	1908 1511.10 miles operated \$25,935,473.24	1907 1520.35 miles operated \$31,111,482.12	Increase	Decrease 9.25 miles operated \$ 5,176,008.88 186,646.01
From passengers From express	9,583,226.94 1,460,403.74	9,769,872.95 1,168,090.82	\$ 292,312.92	100,040.01
From express From mails	2,188,215.09	2,224,769.59	Ψ 202,012.02	36,554.50
From rents	729,647.45	604,726.17	124,921.28	
From miscellaneous	67,891.98	74,533.37		6,641.39
Totals	\$39,964,858.44	\$44,953,475.02		\$ 4,988,616.58
Expenses of Operation	(66.84%)	(65.72%)	(1.12%)	
Maintenance of way and structures	\$ 4,909,069.09	\$ 6,328,637.72		\$ 1,419,568.63
Maintenance of equipment	5,422,114.41	6,044,154.56		622,040.15
Conducting transportation	15,554,042.88 826,785.19	16,350,910.59 820,644.40	\$ 6,140.79	796,867.71
General expenses			Ψ 0,110.10	e o coo cor 70
Totals New construction (addition betterments)	\$26,712,011.57 1,292,276.31	\$29,544,347.27 4,082,988.44		\$ 2,832,335.70 2,790,712.13
New equipment (additions)	1,202,210.01	911,125.60		911,125.60
• •	\$28,004,287.88	\$34,538,461.31		\$ 6,534,173.43
Total Expenses				φ 0,004,110.40
NET EARNINGS	\$11,960,570.56	\$10,415,013.71	\$ 1,545,556.85	
OTHER INCOME Interest and dividends on stocks and				
bonds owned	3,367,797.32	4,530,005.00		1,162,207.68
Interest on loans and deposits	1,324,869.16	1,186,414.66	138,454.50	
Totals	\$ 4,692,666.48	\$ 5,716,419.66		\$ 1,023,753.18
Gross Income	\$16,653,237.04	\$16,131,433.37	\$ 521,803.67	
First Charges .	Ψ10,000,201.04	Ψ10,101,100.01	Ψ 021,000.01	
Interest on funded debt	\$ 5,170,000.00	\$ 5,170,000.00		
Interest on gold notes	750,000.00	616,118.08	\$ 133,881.92	
Interest on equipment trust certificates	289,225.42		289,225.42	
Rentals of leased lines	1,100,381.87	1,420,243.93	1 F 40F 04	\$ 319,862.06
Interest on loans	179,415.86	163,790.82	15,625.04	10 670 00
Dividends on guaranteed stock	64,020.00 1,424,200.77	74,690.00 1,300,874.66	123,326.11	10,670.00
Taxes				
Totals	\$ 8,977,243.92	\$ 8,745,717.49	\$ 231,526.43	
NET INCOME	\$ 7,675,993.12	\$ 7,385,715.88	\$ 290,277.24	e 000 890 00
Dividends, (12 % 1908, 14 % 1907)	5,935,980.00	6,925,310.00		\$ 989,330.00
Surplus	\$ 1,740,013.12	\$ 460,405.88	\$ 1,279,607.24	
To the surplus for the year:—				\$ 1,740,013.12
there should be added:				
Profit from sale of Lehigh Valley Railroad	l Company stock		\$ 3,472,594.77	2 500 205 60
Adjustment of sundry accounts			35,730.83	3,508,325.60
there should be deducted:				\$ 5,248,338.72
Discount, commissions and expenses on ac	count of New York	Central Lines		
Equipment Trust Certificates of 190	7		\$ 442,581.79	
Discount on sale of bonds of Chicago, India	ana & Southern Rail	road Company	650,612.24	
Settlement with New York Central & Hu	1 597 790 5G			
facilities at Buffalo príor to 1908	4		444,535.53	1,537,729.56
4 11	2007 21 1007			\$ 3,710,609.16
Amount to the credit of profit and loss, De	scember of, 1907	D 1 ~	1 01 1000	17,805,259.03
•		Balance Dec	ember 31, 1908	\$21,515,868.19

The gross earnings for the year were \$39,964,858.44, a decrease of \$4,988,616.58 as compared with last year.

The freight earnings were \$25,935,473.24, a decrease of \$5,176,008.88, due to the falling off in tonnage handled during the depression in business conditions prevailing throughout the year.

Passenger earnings were \$9,583,226.94, a decrease of \$186,646.01. While there was an increase in the number of passengers carried, the reduction of passenger rates in various states caused a decrease in earnings.

The earnings from express traffic were \$1,460,403.74, an increase of \$292,312.92.

The earnings from transportation of mails were \$2,188,215.09, a decrease of \$36,554.50.

The earnings from rentals and miscellaneous sources were \$797,539.43, an increase of \$118,279.89.

The operating expenses for the year amounted to \$26,712,011.57, a decrease of \$2,832,335.70.

Maintenance of way and structures decreased \$1,419,568.63. The heavy improvement work in 1907, consisting of four-tracking the main line, rebuilding bridges, construction of new stations, etc., made necessary, during that year, heavy charges to maintenance to provide for changes to existing roadway and structures. In 1908 there was a curtailment of such permanent improvements, resulting in correspondingly decreased maintenance charges.

Maintenance of equipment decreased \$622,040.15, due to the large amount of equipment out of service during the year, and therefore, not requiring repairs.

Conducting transportation decreased \$796,867.71, due to the falling off in traffic and a resulting reduction in the cost of train service.

General expenses increased \$6,140.79.

The income from investments for the year was \$4,692,666.48, a decrease of \$1,023,753.18, due to reduction in dividends on stocks owned.

The first charges increased \$231,526.43, due to interest on equipment trust certificates and increase in taxes.

There was expended during the year for additions and improvements to the property and charged to income, the following amounts:

Blasdell, connection with Gardenville Yard Pine, interchange yard 36,759.35	YARDS AND SIDINGS:		
Pine, interchange yard 36,759.35 Gary, land for new yard 11,197.95 Miscellaneous passing and industrial sidings 39,283.34 \$ 134,123.06 SHOPS AND ENGINE HOUSES: *** Ashtabula, improvements at engine house \$ 7,599.60 COllinwood, various improvements at shops 19,462.99 14,778.12 Adrian, new engine house \$ 14,778.12 44,778.12 45,815.88 465,318.63 STATIONS AND OTHER STRUCTURES: *** *** 5,815.88 465,318.63 STATIONS enew freight station \$ 8,021.75 62.04 65,318.63 65,318.63 STATIONS and OTHER STRUCTURES: *** *** 17,580.06 65,318.63 STATIONS and OTHER STRUCTURES: *** 17,942.07 49.619.50 49.619.50 49.619.50 49.619.50 49.619.50 49.619.50 49.619.50 49.619.50 49.619	Blackell connection with Gardenville Yard	\$ 46,882.42	
Gary, land for new yard Miscellaneous passing and industrial sidings 39,283.34 \$ 134,123.06		36,759.35	
Miscellaneous passing and industrial sidings SHOPS AND ENGINE HOUSES: Ashtabula, improvements at engine house Collinwood, various improvements at shops Toledo, improvements at engine house Adrian, new engine house Englewood, new turntable STATIONS AND OTHER STRUCTURES: Toledo, new freight station Gary, new freight station Gary, new passenger station West Seneca, purchase of ice house Ashtabula Harbor, dock improvements Street gates, street paving and other improvements Elkhart to Goshen, third main track Erie to Englewood, new block signal system Grand Crossing to Englewood, elevation of tracks Detroit, elimination of various grade crossings Painesville, two track arch over Grand River Vickers, undercrossing with T. F. & T. Ry. Rolling Prairie, undercrossing with C. S. B. & N. I. Ry. Indiana Harbor, lift bridge over ship canal Strengthening and renewing various bridges LAND AT VARIOUS PLACES: 19, 283, 283, 24, 57, 599, 60 \$ 7,599.60		11,197.95	
Ashtabula, improvements at engine house Collinwood, various improvements at shops Toledo, improvements at engine house Adrian, new engine house Englewood, new turntable Toledo, new freight station Gary, new freight station Gary, new passenger station Gary, new passenger station West Seneca, purchase of ice house Ashtabula Harbor, dock improvements Tipyrovements to various water stations Street gates, street paving and other improvements Lakeview to Conneaut, third and fourth main tracks Elikhart to Goshen, third main track Erie to Englewood, new block signal system Detroit, elimination of various grade crossings Painesville, two track arch over Grand River Vickers, undercrossing with T. F. & T. Ry. Rolling Prairie, undercrossing with C. S. B. & N. I. Ry. Indiana Harbor, lift bridge over ship canal Streetland out the street paines over the street paines and feathers Ashtabula Harbor, lift bridge over ship canal Strengthening and renewing various bridges Miscellaneous improvements 10, 462.99 14, 778.18 8, 021.75 8, 065,318.63 8, 021.75 8, 021.75 8, 065,318.63 8, 021.75 8, 065,318.63 8, 021.75 8, 021.75 8, 065,318.63 8, 021.75 8, 065,318.63 8, 021.75 17, 942.07 49, 674.27 49, 674.27 49, 674.27 49, 619.50 380,014.16 80, 01.10 10, 02.10 11, 30.20 11, 30.20 11, 300.30 11, 300.30 11, 300.30 11, 300.30 11, 300.30 11, 300.30 11, 554.43		39,283.34	\$ 134,123.06
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Lakeview to Conneaut, third and fourth main tracks Elkhart to Goshen, third main track Erie to Englewood, new block signal system Grand Crossing to Englewood, elevation of tracks Detroit, elimination of various grade crossings Painesville, two track arch over Grand River Vickers, undercrossing with T. F. & T. Ry. Rolling Prairie, undercrossing with C. S. B. & N. I. Ry. Indiana Harbor, lift bridge over ship canal Strengthening and renewing various bridges Miscellaneous improvements LAND AT VARIOUS PLACES: \$ 49,619.50 \$ 33,437.03 162,106.72 174,272.83 63,420.91 11,912.29 11,912.29 11,912.29 11,912.29 46,568.07 11,300.93 641,266.03	•		
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Detroit, elimination of various grade crossings Painesville, two track arch over Grand River Vickers, undercrossing with T. F. & T. Ry. Rolling Prairie, undercrossing with C. S. B. & N. I. Ry. Indiana Harbor, lift bridge over ship canal Strengthening and renewing various bridges Miscellaneous improvements LAND AT VARIOUS PLACES: 63,420.91 11,912.29 8,218.51 21,302.05 59,107.19 46,568.07 11,300.93 641,266.03	Erie to Englewood, new block signal system County County to Englewood, alexation of tracks	"	
Painesville, two track arch over Grand River Vickers, undercrossing with T. F. & T. Ry. Rolling Prairie, undercrossing with C. S. B. & N. I. Ry. Indiana Harbor, lift bridge over ship canal Strengthening and renewing various bridges Miscellaneous improvements LAND AT VARIOUS PLACES: 11,912.29 8,218.51 21,302.05 59,107.19 46,568.07 11,300.93 641,266.03	Detwit elimination of various grade crossings	· ·	
Vickers, undercrossing with T. F. & T. Ry. Rolling Prairie, undercrossing with C. S. B. & N. I. Ry. Indiana Harbor, lift bridge over ship canal Strengthening and renewing various bridges Miscellaneous improvements LAND AT VARIOUS PLACES: 8,218.51 21,302.05 59,107.19 46,568.07 11,300.93 641,266.03		•	
Rolling Prairie, undercrossing with C. S. B. & N. I. Ry. Indiana Harbor, lift bridge over ship canal Strengthening and renewing various bridges Miscellaneous improvements LAND AT VARIOUS PLACES: 21,302.05 59,107.19 46,568.07 11,300.93 641,266.03			
Indiana Harbor, lift bridge over ship canal Strengthening and renewing various bridges Miscellaneous improvements LAND AT VARIOUS PLACES: 59,107.19 46,568.07 11,300.93 641,266.03	Polling Prairie undergrossing with C. S. R. & N. I. Rv.		
Strengthening and renewing various bridges Miscellaneous improvements LAND AT VARIOUS PLACES: 46,568.07 11,300.93 641,266.03	Indiana Harhor lift bridge over ship canal		
Miscellaneous improvements 11,300.93 641,266.03 LAND AT VARIOUS PLACES: 71,554.43	Strangthening and renewing various bridges	•	
DAND AT VIMIOUS TEXASES.		•	641,266.03
DAND AT VIMIOUS TEXASES.	LAND AT VARIOUS PLACES:		71,554.43
			\$1,292,276.31

W. H. NEWMAN, President.

CAPITALIZATION

$Capital\ stock$

Number of shares issued—Common	494,665	Total par value issued and out-	
Number of shares issued—Guaranteed \		standing	\$50,000,000.00
ten per cent.	5,335	Total par value authorized	\$50,000,000.00
Total number of shares outstanding	500,000	Par value per share	\$100.00
Number of shares authorized	500,000		

Funded debt

Class of bor	ıd	Date of issue	Date of Amount of authorized issue		Amount issued and now outstanding	Rate of interest	Payable on the first days of
Gold mortgage		1897	June 1, 1997	\$50,000,000.00	\$50,000,000.00	$3\frac{1}{2}\%$	December and June
Gold bonds		1903	Sept. 1, 1928	50,000,000.00	50,000,000.00	4 %	{ March and { September
Gold bonds		1906	May 1, 1931	50,000,000.00	35,000,000.00	4 %	{ November } and May
		Bor	ids of other roa	ds assumed by the	is company		
Kalamazoo & White Pigeon	}	1890	Jan. 1, 1940	400,000.00	400,000.00	5 %	January and July

Treasurer, Room 219 Grand Central Station, New York

Union Trust Company, New York

Transfers stock
Pays dividends
Transfers registered bonds
Pays interest on coupon and registered bonds
Registers stock

NEW YORK CENTRAL LINES EQUIPMENT TRUST OF 1907

The following statement shows the character of the equipment acquired under the terms of the New York Central Lines Equipment Trust Agreement and Lease of 1907, together with the total amount of certificates issued by the Guaranty Trust Company, and the amount now outstanding:—

Road	Loco- motives	Passenger cars	Freight cars	Co. service cars	Certificates issued by Guaranty Trust Co. for 90 per cent. of value	Rental paid and applied to redemption of certificates	Balance certificates issued by Guaranty Trust Co. outstanding December 31, 1908
NYC&HRRR	447	88	4,000		\$11,904,901.78	\$ 793,660.12	\$11,111,241.66
LS&MSRy	125	25	4,000	200	6,708,392.73	447,226.18	6,261,166.55
CI&SRR	2	8	3,400	150	3,779,976.60	251,998.44	3,527,978.16
MCRR	5	15	3,500	200	3,906,381.73	260,425.45	3,645,956.28
C C C & St L Ry	112	17	1,525	100	3,700,347.16	246,689.81	3,453,657.35
Totals	691	153	16,425	650	\$30,000,000.00	\$2,000,000.00	\$28,000,000.00

In addition to the annual rental payment of one-fifteenth of the par value of the certificates originally issued, the further sum of \$1,500,000, representing interest at the rate of 5% per annum on \$30,000,000 of certificates, was paid in 1908 by the companies, parties to the agreement, as follows:

New York Central and Hudson River Railroad Company	\$	595,245.08
Lake Shore & Michigan Southern Railway Company		335,419.64
Chicago, Indiana & Southern Railroad Company		188,998.84
Michigan Central Railroad Company		195,319.08
Cleveland, Cincinnati, Chicago & St. Louis Railway Company		185,017.36
Total	\$1 =	,500,000.00

DETAIL OF EXPENSES

MAINTENANCE OF WAY AND STRUCTURES

	1908	1907	Increase	Decrease
Repairs roadway Renewals of rails Renewals of ties Repairs and renewals bridges and culverts Repairs and renewals fences, road crossings, etc. Repairs and renewals buildings and fixtures Repairs and renewals docks, wharves and machinery Repairs and renewals telegraph Stationery and printing Other expenses	\$ 2,528,022.78 412,511.54 1,024,413.78 196,425.15 131,495.72 506,448.59 48,052.23 37,723.10 23,530.47 445.73	\$ 3,540,900.05 423,772.48 1,162,452.14 318,726.14 167,792.02 605,988.23 47,776.44 37,327.70 23,268.27 634.25	\$ 275.79 395.40 262.20	\$ 1,012,877.27 11,260.94 138,038.36 122,300.99 36,296.30 99,539.64
Totals	\$ 4,909,069.09	\$ 6,328,637.72		\$ 1,419,568.63
MAINTEN	ANCE OF EQUI	PMENT		
Superintendence Repairs locomotives Renewals locomotives Repairs passenger cars Renewals passenger cars Repairs freight cars Renewals freight cars Repairs work cars Repairs work cars Repairs and renewals marine equipment Repairs and renewals shop machinery and tools Stationery and printing Other expenses	\$ 134,818.34 1,353,870.62 224,512.32 435,312.18 36,500.00 2,144,262.31 602,580.48 63,428.29 14,400.00 5,598.07 108,196.63 29,060.40 269,574.77	\$ 151,036.13 1,512,545.27 131,631.30 486,788.00 72,877.23 2,406,756.58 638,553.24 99,805.49 24,502.69 12,910.98 181,517.23 25,556.21 299,674.21	\$ 92,881.02 3,504.19	\$ 16,217.79 158,674.65 51,475.82 36,377.23 262,494.27 35,972.76 36,377.20 10,102.69 7,312.91 73,320.60 30,099.44
Totals	\$ 5,422,114.41	\$ 6,044,154.56		\$ 622,040.15
CONDUCTI	NG TRANSPOR	TATION		
Superintendence Enginemen Roundhousemen Fuel for locomotives Water supply for locomotives Oil, tallow and waste for locomotives Other supplies for locomotives Train service Oil, tallow and waste for cars Train supplies and expenses Dining car expenses Switchmen, flagmen and watchmen Telegraph expenses Station service Station service Station supplies Switching charges—balance Car mileage and per diem—balance Hire of equipment—balance Loss and damage Injuries to persons Clearing wrecks Advertising Outside agencies Stock yards and elevators Rents for tracks, yards and terminals Rents of buildings and other property Stationery and printing Other expenses	\$ 501,305.09 1,969,322.79 441,533.97 2,950,914.44 217,970.41 111,825.18 40,441.51 1,363,271.72 85,890.54 309,559.94 25,511.88 1,504,878.19 446,230.67 2,002,312.03 191,815.18 574,843.05 559,389.28 38,105.04 668,301.44 345,879.45 43,469.26 123,271.81 583,265.29 5,480.15 232,206.21 74,455.72 199,208.75 19,593.97	\$ 465,584.58 2,311,348.38 485,538.82 3,494,575.31 215,576.80 133,735.38 51,850.26 1,572,561.61 83,088.74 359,896.71 29,393.33 1,754,154.01 464,464.34 2,265,613.67 182,025.89 843,489.15 92,575.12 233,530.11 509,997.89 337,866.28 60,481.53 122,318.68 451,243.56 5,232.45 179,998.73 52,227.57 225,282.10 19,470.05	\$ 35,720.51 2,393.61 2,801.80 9,789.29 651,964.40 195,425.07 158,303.55 8,013.17 953.13 132,021.73 247.70 52,207.48 22,228.15 123.92	\$ 342,025.59 44,004.85 543,660.87 21,910.20 11,408.75 209,289.89 50,336.77 3,881.45 249,275.82 18,233.67 263,301.64 268,646.10 17,012.27
Totals	\$15,554,042.88	\$16,350,910.59		\$ 796,867.71
*Credits			•	

DETAIL OF EXPENSES—Concluded

GENERAL EXPENSES

005 00
985.00
851.28
94.61
715.76
160.34
,335.70

Percentage of Operating Expenses to Gross Earnings by Groups

	•	1908	1907
Maintenance of way and structures		12,28	14.08
Maintenance of equipment		13.57	13.44
Conducting transportation		38.92	36.37
General expenses		2.07	1.83
Total		66.84	65.72
			-

FIRST CHARGES

Interest on bonds

Interest 3½% per annum on Gold mortgage bonds Interest 4% per annum on Gold bonds of 1903 Interest 4% per annum on Gold bonds of 1906 Interest 5% per annum on Kalamazoo & White Pigeon mortgage bonds	\$1,750,000.00 2,000,000.00 1,400,000.00 20,000.00	\$5,170,000.00
Interest 5 $\%$ per annum on Gold notes of 1907		750,000.00
Interest on equipment trust certificates		289, 225.42
Dividend 12% on 5,335 shares L. S. & M. S. Ry. guaranteed stock		64,020.00
Rental of leased lines		1,100,381.87
Taxes		
New York Pennsylvania Ohio Michigan Indiana Illinois	\$ 96,710.16 38,639.10 614,535.58 329,811.60 285,896.38 58,607.95	1,424,200.77
Interest on loans and bills payable Total first charges		179,415.86 \$8,977,243.92
		
DIVIDENDS		
Payable July 29th, 1908, 6 $\%$ on 494,665 shares of capital stock Payable Jan. 29th, 1909, 6 $\%$ on 494,665 shares of capital stock Total 12%		\$2,967,990.00 2,967,990.00 \$5,935,980.00

CONDENSED GENERAL BALANCE SHEET, DECEMBER 31, 1908

Assets

Cost of road and equipment		
Cost of road Cost of equipment	\$66,700,000.00 24,800,000.00	\$ 91,500,000.00
Securities owned		
Stocks of sundry companies Bonds of sundry companies	\$88,523,791.65 1,194,655.24	89,718,446.89
Other property	• ,	
Real estate not used in operation of the road		431,498.13
Advances for lessor and other companies		
Jamestown & Franklin Railroad Company Lake Erie, Alliance & Wheeling Railroad Company Franklin & Clearfield Railroad Company Cleveland Short Line Railway Company Lake Erie & Pittsburg Railway Company	\$1,024,101.59 1,015,526.31 7,090,815.85 3,334,932.37 2,437,157.47	14,902,533.59
Fuel and supplies		3,512,136.69
Current assets		•
Cash charged Treasurer Remittances in transit Due from agents and conductors Loans and bills receivable: Cleveland, Cincinnati, Chicago & St Louis Ry \$5,500,000.00 Lake Erie & Western R R 952,915.88 Indiana Harbor Belt R R 793,846.61 Chicago, Indiana & Southern R R 505,000.00 Terminal Railway of Buffalo 500,000.00 Chicago, Kalamazoo & Saginaw Ry 147,832.33 Other bills receivable 823.73 Traffic balances receivable Sundry accounts collectible	\$14,418,964.71 1,179,350.74 376,916.68 8,400,418.55 565,866.66 7,455,026.02	32,396,543.36

\$232,461,158.66

CONDENSED GENERAL BALANCE SHEET, DECEMBER 31, 1908

Liabilities

$Capital\ stock$		
Common Guaranteed	\$49,466,500.00 533,500.00	. \$ 50,000,000.00
Funded debt		
Gold mortgage bonds Gold bonds of 1903 Gold bonds of 1906	\$50,000,000.00 50,000,000.00 35,000,000.00	135,000,000.00
Bonds of other roads assumed by this company		
Kalamazoo & White Pigeon first mortgage bonds		400,000.00
Three year five per cent. gold notes of 1907		15,000,000.00
Current liabilities		
Audited pay rolls Audited vouchers Traffic balances payable Interest and rentals accrued Dividends payable January 29, 1909 Dividends and interest unclaimed Sundry accounts payable	\$ 1,372,586.61 1,737,781.40 31,673.49 1,499,689.45 2,967,990.00 68,264.04 1,162,051.99	8,840,036.98
Accounts with lessor companies		
Mahoning Coal Railroad Company		1,705,253.49
Profit and loss		21,515,868.19

STOCKS AND BONDS OWNED

Sto	cks
$\omega \omega$	UN-O

Sto	CKS	
Datala Cuarle la Cturraia Dailyron Ca	Number of Shares	Total par value
Battle Creek & Sturgis Railway Co	825 238	\$ 82,500.00
Central Trunk Railway Co Chicago, Indiana & Southern Railroad Co preferred		11,900.00
	50,000 120, 0 00	5,000,000.00
Chicago, Indiana & Southern Railroad Co Chicago, Kalamazoo & Saginaw Railway Co preferred	1,800	12,000,000.00 180,000.00
	•	
Chicago, Kalamazoo & Saginaw Railway Co	1,800	180,000.00
Cleveland, Cincinnati, Chicago & St. Louis Railway Co Cleveland Short Line Railway Co	302,077 2,500	30,207,700.00
Detroit & Chicago Railroad Co		250,000.00
	10,000	1,000,000.00
Detroit, Monroe & Toledo Railroad Co	4,141	414,100.00
Detroit, Toledo & Milwaukee Railroad Co	7,500	750,000.00
Detroit Terminal Railroad Co Elkhart & Western Railroad Co	933	93,300.00
	4,598	229,900.00
Fairport & Phalanx Railroad Co Franklin & Clearfield Railroad Co	10 5 550	1,000.00
	5,550	555,000.00
Hocking Valley Railway Co	11,540	1,154,000.00
Indiana Harbor Belt Railroad Co	12,250	1,225,000.00
Jackson Coal Railroad Co	680	34,000.00
Jamestown & Franklin Railroad Co	11,733	586,650.00
Jefferson Coal Co	5,100 2,200	510,000.00
Kalamazoo & White Pigeon Railroad Co	2,309	230,900.00
Lake Erie, Alliance & Wheeling Railroad Co \ Lake Erie, Alliance & Wheeling Coal Co	50,000	5,000,000.00
Lake Erie & Pittsburg Railway Co	50	5,000.00
Lake Erie & Western Railroad Co preferred	59,300	5,930,000.00
Lake Erie & Western Railroad Co	59,400	5,940,000.00
Lake Shore & Michigan Southern Railway Co	39	3,900.00
Lansing Transit Railway Co	10	1,000.00
Mahoning Coal Railroad Co preferred	7,990	399,500.00
Mahoning Coal Railroad Co	17,318	865,900.00
Mahoning State Line Railroad Co	12	600.00
Merchants Despatch Transportation Co	23,335	2,333,500.00
New York, Chicago & St. Louis Railroad Co 1st preferred	25,030	2,503,000.00
New York, Chicago & St. Louis Railroad Co 2nd preferred	62,750	6,275,000.00
New York, Chicago & St. Louis Railroad Co	62,400	6,240,000.00
Northern Central Michigan Railroad Co	5,985	598,500.00
Pittsburgh & Lake Erie Railroad Co	100,002	5,000,100.00
Reading Company 1st preferred	121,300	6,065,000.00
Reading Company 2nd preferred	285,300	14,265,000.00
Reading Company	200,050	10,002,500.00
Sturgis, Goshen & St. Louis Railway Co	3,000	300,000.00
Swan Creek Railway Co	400	40,000.00
Taylor Street Warehouse Co	100	10,000.00
Terminal Railway of Buffalo	5,000	500,000.00
Toledo Terminal Railroad Co	4,800	480,000.00
Total par value stocks		\$127,454,450.00
•	Bonds	, , ,
7 T 10 T 1		Total amount held
Elkhart & Western Railroad Co First mortgage		200,000.00
Jamestown & Franklin Railroad Co First mortgage		298,000.00
Jamestown & Franklin Railroad Co Second mortgage		500,000.00
Terminal Railway of Buffalo First mortgage	·	500,000.00
Total par value bonds		\$ 1,498,000.00
Grand total par value stocks and bon	ds	\$128,952,450.00

The above securities are carried on the books of the company at a total value of \$89,718,446.89

TRAFFIC STATISTICS

FREIGHT CARRIED AND TON MILEAGE

	1908	1907	Increase	Decrease
Tons of freight earning revenue Tons of company freight	26,224,406 3,053,484	$34,281,946 \\ 3,289,630$		$8,057,540 \\ 236,146$
Total number of tons carried	29,277,890	37,571,576		8,293,686
Tons of revenue freight carried one mile Tons of company freight carried one mile	4,852,862,871 227,072,584	5,741,263,554 262,790,359	MPS 1 - CHARLES S NO. Lond Commissioners	888,400,683 35,717,775
Total number of tons carried one mile	5,079,935,455	6,004,053,913		924,118,458
DESCR	IPTION OF FREI	GHT MOVED		
PRODUCTS OF AGRICULTURE	1908 Tons	1907 Tons	Increase Tons	Decrease Tons
Grain Flour Other mill products Hay Tobacco Cotton Fruits and vegetables Other articles	1,726,872 392,993 312,365 286,042 23,908 38,930 342,049 126,930	1,898,861 449,463 387,118 230,427 23,230 38,986 277,283 203,864	55,615 678 64,766	171,989 56,470 74,753 56 76,934
PRODUCTS OF ANIMALS				
Live stock Dressed meats Other packing house products Poultry, game and fish Wool Hides and leather Dairy products Other articles	632,059 234,686 152,955 53,114 14,844 50,585 101,105 84,718	533,674 159,132 127,541 58,092 12,615 39,081 89,475 54,903	98,385 75,554 25,414 2,229 11,504 11,630 29,815	4,978
PRODUCTS OF MINES				
Anthracite coal Bituminous coal Coke Ores Stone, sand and other like articles Other articles	1,426,354 6,718,345 824,913 2,605,232 2,344,662 171,389	1,170,065 7,896,565 1,359,254 5,275,703 2,847,465 298,997	256,289	1,178,220 534,341 2,670,471 502,803 127,608
PRODUCTS OF FOREST				
Lumber Other articles	693,613 153,590	830,672 204,047		137,059 50,457
MANUFACTURES Petroleum and other oils Sugar Naval stores Iron, pig and bloom Iron and steel rails Other castings and machinery Bar and sheet metal Cement, brick and lime Agricultural implements Wagons, carriages, tools, etc. Wines, liquors and beers Household goods and furniture Other articles MISCELLANEOUS	521,647 98,318 5,704 495,745 63,552 405,403 742,794 887,728 87,295 88,763 126,120 53,014 2,734,717	554,172 114,910 6,053 936,864 286,098 758,475 1,083,147 1,013,636 93,721 163,848 130,219 104,975 3,934,774		32,525 16,592 349 441,119 222,546 353,072 340,353 125,908 6,426 75,085 4,099 51,961 1,200,057
	401,353	634,541		233,188
Other commodities not previously mentioned Total	26,224,406	34,281,946		8,057,540
TOTAL	10,227, 100	01,201,010		

$TRAFFIC\ STATISTICS$ —Continued

PASSENGERS CARRIED AND TICKET MILEAGE

	1908	1907	Increase	Decrease
Interline passengers	1,072,719	1,100,931		28,212
Local passengers	7,485,626	7,330,235	155,391	,
Total number of passengers carried	8,558,345	8,431,166	127,179	
Passengers carried one mile	491,518,018	488,654,632	2,863,386	
	TRAIN MILEA	AGE		
Freight trains Passenger trains, exclusive of straight mail	8,208,002	9,108,434		900,432
and express trains	7,294,685	7,361,612		66,927
Mail and express trains exclusive	712,416	994,149		281,733
Mixed trains	66,528	175,296	•	108,768
Work trains	535,090	633,550		98,460
Total train mileage	16,816,721	18,273,041		1,456,320
	ENGINE MILE	AGE		
Freight engines	9,366,484	11,353,531		1,987,047
Passenger engines	8,386,120	8,805,511		419,391
Switching engines	5,964,734	7,500,923		1,536,189
Work engines	1,006,731	1,357,801		351,070
Total engine mileage	24,724,069	29,017,766		4,293,697
	CAR MILEA	GE		
Loaded freight cars Empty freight cars (including caboose car	246,411,772	274,549,595		28,137,823
mileage)	134,078,958	115,286,749	18,792,209	
Total freight car mileage	380,490,730	389,836,344		9,345,614
Passenger cars	52,877,061	55,037,716		2,160,655
Work cars	2,775,777	6,458,992		3,683,215
Total car mileage	436,143,568	451,333,052		15,189,484
Miles of road, including trackage, oper- ated in freight service Miles of road, including trackage, oper-	1,511.10	1,520.35		9.25
ated in passenger service	1,529.80	1,539.05		9.25
		2:		

$TRAFFIC\ STATISTICS-Concluded$

FREIGHT RESULTS

	1908	1907	Increase	Decrease
Earnings from transportation Earnings from miscellaneous sources	\$25,454,972.80 480,500.44	\$30,596,387.38 515,094.74		\$5,141,414.58 34,594.30
Total freight earnings	\$25,935,473.24	\$31,111,482.12		\$5,176,008.88
Earnings per ton Earnings per ton per mile	cts. 97.1 cts. 0.525	cts. 89.2 cts. 0.533	cts. 07.9	cts. 0.008
Earnings per train mile	\$3.08	\$3.30		\$0.22
Earnings per mile of road operated in freight service—trackage included	\$17,163.31	\$20,463.37		\$3,300.06
Density of freight traffic (i. e. tons carried) one mile per mile of road)	3,361,747	3,949,126		587,379
Average number of tons of revenue-earning freight carried per train mile	586.5	618.4		31.9
Average number of tons of all freight (in-) cluding company's) carried per train mile	613.9	646.7		32.8
Average number of revenue tons per loaded car mile	19.7	20.9		. 1.2
Average number of all tons per loaded car mile	20.6	21.9		1.3
Average number of miles one ton carried, revenue freight	185.1	167.5	17.6	
Average number of miles one ton carried, all freight (including company's)	173.5	159.8	13.7	
Average number of loaded cars per train mile	29.8	29.6	0.2	
Average number of empty cars per train mile	16.2	12.4	3.8	
Average number of freight cars per train mile	46.0	42.0	4.0	
	PASSENGER F	RESULTS		
Earnings from passengers Other passenger train earnings From miscellaneous sources	\$9,407,654.29 170,016.10 5,556.55	\$9,613,351.70 151,199.50 5,321.75	\$ 18,816.60 234.80	\$ 205,697.41
Total passenger earnings Earnings from mail and express	\$9,583,226.94 \$3,648,618.83	\$9,769,872.95 \$3,392,860.41	\$ 255,758.42	\$ 186,646.01
Earnings per passenger	\$1.10	\$1.14		\$0.04
Earnings per passenger per mile	cts. 1.914	ets. 1.967		cts. 0.053
Earnings per train mile, excluding mail and a express	\$1.30	\$1.30		
Earnings per train mile, including mail and express	\$1.64	\$1.54	\$0.10	
Earnings per mile of road operated in pas- senger service, trackage included; includ- ing mail and express	\$8,649.40	\$8,552.51	\$ 96.89	
Density of passenger traffic (i. e. passengers) carried one mile per mile of road)	321,296	317,504	3,792	
Average number of passenger cars per train mile	6.55	6.45	.10	
Average number of passengers per train mile	66.77	64.83	1.94	
Average number of miles one passenger carried	d 57.43	57.96		.53

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$TABLE\ OF\ TRACKS$							
MAIN LINE	Miles	Second Track	Third Track	Fourth Track	Sidings	Total	
Buffalo to Toledo, via Norwalk	293.71	214.81	155.55	111.62	383.55	1,159.24	
Toledo to Chicago, via Adrian	$\frac{242.90}{536.61}$	96.46	$\frac{6.39}{161.94}$	$\frac{6.34}{117.96}$	$\frac{313.51}{697.06}$	$\frac{665.60}{1,824.84}$	
Total main line BRANCHES	530.61	311.27	101.94	117.90	097.00	1,024.04	
Ashtabula to Ohio-Penna. State Line	30.72	4.71			9,43	44.86	
Ashtabula to Ashtabula Harbor	2.33	1.11			45.84	48.17	
Elyria Jct. to Millbury Jct. via Sandusky	73.08	73.08	$3.72 \\ 24.13$	5.19	$78.64 \\ 54.51$	228.52 346.09	
Air Line Jct. to Elkhart, via Air Line Air Line Jct. to Ohio-Mich. State Line	$131.10 \\ 7.36$	$131.16 \\ 2.30$	24.15	5.15	7.06	16.72	
Monroe to Lenawee Jct.	29.46				5.83	35.29	
Lenawee Jct. to Jackson Carson to Mann—low grade line	$42.13 \\ 18.10$				$5.97 \\ 8.43$	48.10 26.53	
Total branches	334.28	211.25	27.85	5.19	$\frac{-3.15}{215.71}$	794.28	
Total main line and branches	870.89	522.52	189.79	123.15	912.77	2,619.12	
PROPRIETARY LINES (OWNED							
WHOLLY BY THIS COMPANY)							
Central Trunk Railway Ohio-Penna. State Line to Jamestown	5.27				.09	5.36	
Detroit, Monroe & Toledo Railroad	ĺ						
Ohio-Mich. State Line to D. & M. Jct.	∫ 51.43				30.16	81.59	
Detroit and Chicago Railroad Grosvenor to Fayette	25.22		•		3.26	28.48	
Northern Central Michigan Railroad	ĺ				0.05	71 10	
Jonesville to North Lansing Sturgis, Goshen & St. Louis Railway	$\begin{cases} 61.34 \end{cases}$				9.85	71.19	
Goshen to Sturgis	28.94			•	1.75	30.69	
Elkhart and Western Railroad	l 12.10				8.69	20.79	
Elkhart to Mishawaka Kalamazoo and White Pigeon Railroad) 12.10)				0.00	20.10	
White Pigeon to Kalamazoo	36.54				10.35	46.89	
Jackson Coal Railroad at Branch	990.94				$\frac{4.10}{68.25}$	$\frac{4.10}{289.09}$	
Total proprietary lines LEASED LINES	220.84				00.20	203.03	
Jamestown and Franklin Railroad)						
Jamestown to Oil City	50.93				23.55	74.48	
Mahoning Coal Railroad	38.18	10.96			35.46	84.60	
Andover to Youngstown Branch to Keel Ridge) 50.10	10.50			.92	.92	
Sharon Branch	7.94				10.50	18.44	
Mann to Brookfield—low grade line Detroit, Toledo & Milwaukee Railroad	24.49				11.07	35.56	
Dundee to Homer	66.58				6.52	73.10	
Detroit, Hillsdale & Southwestern R. R.	$\left. ight\} \qquad 64.74$				4.48	69.22	
Ypsilanti to Bankers Fort Wayne and Jackson Railroad) 04.14						
Jackson to Ft. Wayne	∫ ····97.53				18.59	116.12	
Kalamazoo, Allegan & Grand Rapids R. R. Kalamazoo to Grand Rapids	(\ 58.45				14.84	73.29	
Battle Creek and Sturgis Railway	Ì				co	7 00	
Sturgis to Findlay	$\frac{7.20}{416.04}$	10.96			$\frac{.63}{126.56}$	$\frac{7.83}{553.56}$	
Total leased lines TRACKAGE RIGHTS	410.04	10.30			120.00	000.00	
Grand Trunk Railway)						
D. & M. Jct. to Brush St., Detroit	3.33		water			3.33	
Total mileage operated	1,511.10	533.48	189.79	123.15	1,107.58	$\frac{3,465.10}{}$	
# 4 P 4 P 4 P 4 P 4 P 4 P 4 P 4 P 4 P 4	TO A GIFG	CCODDA	ra mo an	n A mraci			
TABLE OF T	RACKS A	ICCORDIN	G = IU SI	$\Gamma ATES$			
STATE	Miles	Second Track			Sidings	Total	
New York	67.78 102.08	$67.82 \\ 43.96$	$61.21 \\ 43.77$	$\frac{34.63}{32.87}$	95.33 74.48	$326.77 \\ 297.16$	
Pennsylvania Ohio	463.58	261.44	69.34	50.02	541.50	1,385.88	
Michigan	605.52	150 55	14.09	g 11	134.77 190.38	740.29 621.21	
Indiana Illinois	$258.24 \\ 13.90$	$152.55 \\ 7.71$	$14.93 \\ .54$	$\substack{5.11\\.52}$	71.12	93.79	
***************************************	1,511.10	533.48	189.79	123.15	1,107.58	3,465.10	

$EQUIPMENT\\ EQUIPMENT-OWNED$

LOCOMOTIVES	•	
	1908	1907
Passenger service	152	152
Freight service	416	391
Switching service	225	265
Inspection service	3	
Total	796	808
Average miles run per locomotive in service	35,472	35,045
COST PER MILE RUN		
	Cents	Cents
Repairs	5.48	5.21
Enginemen	8.19	8.36
Round-house labor	1.83	1.74
Fuel	12.13	12.40
Water supply	.88	.74
Lubricating oil and waste	.30	.29
Other supplies	.33	.37
Total cents	29.14	29.11
Miles run per ton of coal	14.14	14.19
FUEL CONSUMED		
Coal—number of tons	1,748,545	2,044,887
Average price per ton	\$1.71	\$1.76
Total cost	\$2,998,747.27	\$3,598,089.82
Cost of fuel per engine mile (excluding work engine mileage)	ets. 12.26	cts. 12.55
Cost of Tuel per engine nine (excluding work engine nineage)	Cts. 12.20	Cts. 12.55
CARS IN PASSENGER SERVICE		
Passenger cars	228	234
Smoking cars	61	61
Combination cars	47	46
Emigrant cars	4	4
Baggage cars	173	165
Postal cars	60	60
Dining and buffet cars	27	27
Horse cars	6	6
Officers' and pay cars	11	11
Air brake instruction cars	1	1
Total	618	615
Total seating capacity of revenue passenger cars	21,360	21,917
Cost of repairs (excluding renewals) per passenger car mile	cts. 0.823	cts. 0.884

EQUIPMENT—Continued EQUIPMENT OWNED—Concluded

CARS IN FREIGHT SERVICE

	CHIEF III I IVELGIII REIVICE		
		1908	1907
Box cars		14,890	15,517
Stock cars		305	349
Flat cars		3,977	3,904
Gondola cars, drop bottom		6,201	6,410
Gondola cars, drop bottom, ste	eel '	1	1
Gondola cars, hopper bottom,	steel	5,499	5,499
Gondola cars, plain composite		1,000	1,000
Gondola cars, self clearing, st	eel	1,498	1,498
Coal and ore cars, side dump		142	165
Coke cars		1,036	1,046
Caboose cars		424	436
	Total	34,973	35,825
	1000		
Matalanasitas of freight core	(tong)	1,302,997	1,322,577
Total capacity of freight cars Average capacity of freight ca	(WIIS)	37.71	37.37
Average capacity of freight ca	215 (10115)	01.11	01.01
	CARS IN COMPANY'S SERVICE		
Dellegt song stool		80	80
Ballast cars, steel Ballast cars, wood		583	584
Derrick cars		27	27
Steam shovels		12	12
Pile drivers		4	4
Snow plows		11	12
Tool and other work cars		770	754
Tool wife conce were cone	m-t-1 .	1 407	1 479
	Total •	1,487	1,473
		0	OM 040
	Total cars, all classes	<u>37,078</u>	37,913
•	FLOATING EQUIPMENT		
The are		2	2
Tugs Dredges		1	1
Scows	•	4	$\overline{4}$
Naphtha launches		1	ī
Traphona manerico	m. t - 1	8	8
	Total		

EQUIPMENT—Concluded LEASED UNDER EQUIPMENT TRUST

LOCOMOTIVES

	1908	1907
Passenger service	45	. 45
Freight service	45	45
Switching service	35	32
Total	125	$\phantom{00000000000000000000000000000000000$
CARS IN PASSENGER SERVICE		-
Passenger cars	25	25
CARS IN FREIGHT SERVICE		
Box cars	996	1,000
Gondola cars, hopper bottom, steel	2,000	1,668
Gondola cars, self clearing, steel	1,000	1,000
Total	3,996	3,668
Total capacity of freight cars (tons)		173,400
Average capacity of freight cars (tons)		47.27
CARS IN COMPANY'S SERVICE		
Ballast cars, steel	200	200
LEASED UNDER RENTAL AGREEMENT		
CARS IN FREIGHT SERVICE		
Box cars	1,292	1,107
Stock cars	300	291
Total	1,592	1,398
1000		